## COATESVILLE AREA SCHOOL DISTRICT

2015-2016 General Fund Budget Discussion April 14, 2015

## 2015-2016 Preliminary Expenditures

| Summar by Object | Description | $\begin{gathered} \text { 2013-2014 } \\ \text { Actual } \\ \hline \end{gathered}$ | $\begin{gathered} \text { 2014-2015 } \\ \text { Budget } \\ \hline \end{gathered}$ | $\begin{gathered} \text { 2015-2016 } \\ \text { Budget } \\ \hline \end{gathered}$ | Increase (Decrease) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 100 | Salaries/Wages | \$47,413,040 | \$47,834,730 | \$48,957,549 | \$1,122,820 |
| 200 | Benefits | \$26,899,605 | \$25,264,617 | \$29,332,970 | \$4,068,353 |
| 300 | Purchased Prof. \& Technical Srvs. | \$13,573,446 | \$12,538,650 | \$12,614,297 | \$75,647 |
| 400 | Purchsed Property Services | \$1,847,024 | \$2,303,418 | \$2,320,246 | \$16,828 |
| 500 | Other Pur. Srvr. (Charter Schools) | \$30,879,795 | \$34,527,476 | \$35,734,808 | \$1,207,332 |
| 600 | Supplies | \$2,449,150 | \$2,924,702 | \$2,944,923 | \$20,221 |
| 700 | Property | \$639,817 | \$301,752 | \$290,778 | -\$10,974 |
| 800 | Other Objects | \$8,070,510 | \$17,059,702 | \$11,612,600 | -\$5,447,102 |
| 900 | Other Use of Funds (Debt Srvs.) | \$5,630,425 | \$6,047,382 | \$7,798,115 | \$1,750,733 |
|  | Totals | \$137,402,812 | \$148,802,429 | \$151,606,287 | \$2,803,857 |
|  |  |  |  |  |  |
|  | Total Increase Over 2014-15 Budge |  |  | \$2,803,857 | 1.88\% |

## Employee Benefits - Required

## Social Security (FICA-7.65\%)

Federal Insurance Contributions Act. FICA isn't exactly a tax; it's more like an involuntary contribution to pay for Social Security \& Medicare
Retirement (PSERS-25.84\%)
Workman's Compensation-. 0024
Unemployment Comp. - . 0081

## Projected Retirement Expense

2015-2016 Gross Wages \$48,957,549

Cost
Projected Mills to Fund Per \$1,000

| Year | Rate <br> 21. | \% Increase | Annual Increase | Increase * | AV |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2014-2015 | $21.40 \%$ |  |  |  |  |
| 2015-2016 | $25.84 \%$ | $4.44 \%$ | $\$ 2,173,715$ | 0.4016 | $\$ 0.40$ |
| 2016-2017 | $29.27 \%$ | $3.43 \%$ | $\$ 1,679,244$ | 0.3102 | $\$ 0.31$ |
| 2017-2018 | $30.25 \%$ | $0.98 \%$ | $\$ 479,784$ | 0.0886 | $\$ 0.09$ |
| 2018-2019 | $31.28 \%$ | $1.03 \%$ | $\$ 504,263$ | 0.0932 | $\$ 0.09$ |
| $2019-2020$ | $32.08 \%$ | $0.80 \%$ | $\$ 391,660$ | 0.0724 | $\$ 0.07$ |

* Net of State Reimbursement


## COST of PSERS Multiplier Change

|  | Multiplier-1 | Multiplier-2 |
| :--- | ---: | ---: |
| Final Average Salary | $\$ 60,000$ | $\$ 60,000$ |
| Multiplier | $2.00 \%$ | $2.50 \%$ |
| Sub-Total | $\$ 1,200$ | $\$ 1,500$ |
| Years of Service | 30 | 30 |
| Annual Pension | $\$ 36,000$ | $\$ 45,000$ |
|  |  |  |
| Annual Increased Cost |  | $\$ 9,000$ |

## PSERS Retirement Comparison to 401k

Average Salary

401k Employee Max Contribution (26\%) - A
Avg. Employer Cont. 6\%
Total 401k Combined Contribution - B

PSERS 2015-2016 District Contribution-25.84
PSERS Employee Share 7.25\% - C
PSERS Combined Total
\$68,326
\$18,000
$\$ 4,100$
\$22,100
\$17,655
\$4,954
\$22,609

A - 2015 Employee Maximum Contribution
B - 2015 Combined Employee \& Employer Contribution is \$53,000
C - Employee PSERS Contribitions Range 5.25\%-12.30\%
Based on Date of Hire and Membership Class

## Other Collective Bargaining Benefits

$\checkmark$ Medical Insurance
$\checkmark$ Prescription Insurance
$\checkmark$ Dental Insurance
$\checkmark$ Vision Insurance
$\checkmark$ Protection Income Insurance
$\checkmark$ Life Insurance

## Affordable Care Act

## IRS Required Tax and Fees

Patient Centered Outcomes Research Institute Fee
PCORI Fee \$2 per Average Number of Covered Lives
Estimated Cost $\$ 2 \times 2,181=\mathbf{\$ 4}, 362$

ACA Transitional Reinsurance Program Fee
$\$ 63$ Per Live Covered for $1^{\text {st }} 2$ years $\$ 44$ for $3^{\text {rd }}$ Year
Estimated Cost $\$ 63 \times 2,181=\$ 137,403$

## Employee Classifications

- CATA (Coatesville Area Teachers Association)
- Teamsters

- Act 93 Administrators
- Contracted Employees
- Other Non Union / Non Contracted


## Federation (CAFEE) Pay Schedule



## Cost Comparison

|  | Reg. Ed. Aide | Spec. Ed. Aide | Secretary |
| :---: | :---: | :---: | :---: |
| Total Hrs/Days/YR | 6.5 Hrs.-189 Days | 6.5 Hrs.-189 Days | 8Hrs.- 250 Days |
| Starting Salary/Wage | \$12,899 | \$15,356 | \$30,000 |
| Social Security | \$987 | \$1,175 | \$2,295 |
| Retirement | \$3,333 | \$3,968 | \$7,752 |
| Unempl. Comp. | \$31 | \$37 | \$72 |
| Workman's Comp. | \$104 | \$124 | \$243 |
| Medical Ins. (Family) | \$18,067 | \$18,067 | \$18,067 |
| Dental Ins. | \$1,464 | \$1,464 | \$1,464 |
| Life Ins. | \$22 | \$26 | \$50 |
| Income Protection | \$84 | \$84 | \$84 |
| Vision Ins. | \$264 | \$264 | \$264 |
| Prescription Ins. | \$3,660 | \$3,660 | \$3,660 |
|  |  |  |  |
| Total - Single | \$28,588 | \$31,898 | \$51,624 |
| Total - Family | \$40,915 | \$44,225 | \$63,951 |

Only aides hired before June 30, 2007 and work 5 hours per day receive benefits

## Cost Comparison

|  | Custodian* | H-Custodian * | Teacher-Bachelor's |
| :---: | :---: | :---: | :---: |
| Total Hrs/Days/YR | 8 Hrs.- 260 Days | 8 Hrs.- 260 Days | 189 Days |
| Starting Salary/Wage | \$38,854 | \$47,445 | \$43,133 |
| Social Security | \$2,972 | \$3,630 | \$3,300 |
| Retirement | \$10,040 | \$12,260 | \$11,146 |
| Unempl. Comp. | \$93 | \$114 | \$104 |
| Workman's Comp. | \$315 | \$384 | \$349 |
| Medical Ins. (Family) | \$18,067 | \$18,067 | \$18,067 |
| Dental Ins. | \$1,464 | \$1,464 | \$1,464 |
| Life Ins. | \$65 | \$80 | \$72 |
| Income Protection | \$84 | \$84 | \$84 |
| Vision Ins. | \$264 | \$264 | \$264 |
| Prescription Ins. | \$3,660 | \$3,660 | \$3,660 |
|  |  |  |  |
| Total - Single | \$63,552 | \$75,124 | \$69,316 |
| Total - Family | \$75,879 | \$87,451 | \$81,643 |
| Cost Above a Teacher | -\$5,764 | \$5,808 |  |
| *Wages were frozen since 2010-11 |  |  |  |

## Cost Comparison

|  | ------------- With Overtime --------- |  | Teacher |
| :---: | :---: | :---: | :---: |
|  | 2013-2014 | 2014-2015 |  |
|  | Custodian* | Custodian* | Master +60 Credits |
| Total Hrs/Days/YR | 8 Hrs.- 260 Days | 8 Hrs.- 260 Days | 189 Days |
| Starting Salary/Wage | \$53,180 | \$58,447 | \$49,133 |
| Social Security | \$4,068 | \$4,471 | \$3,759 |
| Retirement | \$13,742 | \$15,103 | \$12,696 |
| Unempl. Comp. | \$128 | \$140 | \$118 |
| Workman's Comp. | \$431 | \$473 | \$398 |
| Medical Ins. (Family) | \$18,067 | \$18,067 | \$18,067 |
| Dental Ins. | \$1,464 | \$1,464 | \$1,464 |
| Life Ins. | \$89 | \$98 | \$83 |
| Income Protection | \$84 | \$84 | \$84 |
| Vision Ins. | \$264 | \$264 | \$264 |
| Prescription Ins. | \$3,660 | \$3,660 | \$3,660 |
|  |  |  |  |
| Total - Single | \$82,849 | \$89,944 | \$77,398 |
| Total - Family | \$95,176 | \$102,271 | \$89,725 |
| Cost Above a Teacher | \$5,451 | \$12,546 |  |

## Cost Comparison

|  | Tradesman * | Super Tech* | Teacher |
| :---: | :---: | :---: | :---: |
| Total Hrs/Days/YR | 8 Hrs.- 260 Days | 8 Hrs.- 260 Days | Master +60 Credits |
| Starting Salary/Wage | \$57,741 | \$62,982 | \$49,133 |
| Social Security | \$4,417 | \$4,818 | \$3,759 |
| Retirement | \$14,920 | \$16,275 | \$12,696 |
| Unempl. Comp. | \$139 | \$151 | \$118 |
| Workman's Comp. | \$468 | \$510 | \$398 |
| Medical Ins. (Family) | \$18,067 | \$18,067 | \$18,067 |
| Dental Ins. | \$1,464 | \$1,464 | \$1,464 |
| Life Ins. | \$97 | \$106 | \$83 |
| Income Protection | \$84 | \$84 | \$84 |
| Vision Ins. | \$264 | \$264 | \$264 |
| Prescription Ins. | \$3,660 | \$3,660 | \$3,660 |
|  |  |  |  |
| Total - Single | \$88,993 | \$96,054 | \$77,398 |
| Total - Family | \$101,320 | \$108,381 | \$89,725 |
| Cost Above a Teacher | \$11,595 | \$18,656 |  |
| *Wages were frozen since 2010-11 |  |  |  |

## Cost Comparison

|  | Tradesman * | Super Tech * | Teacher @ 5 Yrs. |
| :---: | :---: | :---: | :---: |
|  | 8 Hrs.- 260 Days | 8 Hrs.- 260 Days | Master +60 Credits |
| Starting Salary/Wage | \$57,741 | \$62,982 | \$58,533 |
| Social Security | \$4,417 | \$4,818 | \$4,478 |
| Retirement | \$14,920 | \$16,275 | \$15,125 |
| Unempl. Comp. | \$139 | \$151 | \$140 |
| Workman's Comp. | \$468 | \$510 | \$474 |
| Medical Ins. (Family) | \$18,067 | \$18,067 | \$18,067 |
| Dental Ins. | \$1,464 | \$1,464 | \$1,464 |
| Life Ins. | \$97 | \$106 | \$98 |
| Income Protection | \$84 | \$84 | \$84 |
| Vision Ins. | \$264 | \$264 | \$264 |
| Prescription Ins. | \$3,660 | \$3,660 | \$3,660 |
|  |  |  |  |
| Total - Single | \$88,993 | \$96,054 | \$90,061 |
| Total - Family | \$101,320 | \$108,381 | \$102,388 |
| Cost Above a Teacher | -\$1,067 | \$5,994 |  |
| *Wages were frozen since 2010-11 |  |  |  |

## Understanding Collective Bargaining

$>$ Teamsters (Contract Expires 06-30-2018)
$>$ Federation Union (Contract Expires 06-30-2015)

CATA (Contract Expires 06-30-2016)

## CATA Salary Matrix

| $2015-2016$ |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Step | B | B+15 | M | M+15 | M+30 | M+45 | M+60 |
| 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2 | 3 | 1 | 0 | 1 | 0 | 0 | 0 |
| 3 | 2 | 0 | 0 | 0 | 1 | 0 | 0 |
| 4 | 2 | 4 | 0 | 0 | 1 | 1 | 0 |
| 5 | 8 | 4 | 3 | 1 | 0 | 0 | 1 |
| 6 | 3 | 9 | 14 | 2 | 0 | 1 | 0 |
| 7 | 2 | 3 | 7 | 4 | 2 | 1 | 2 |
| 8 | 2 | 5 | 23 | 5 | 3 | 0 | 1 |
| 9 | 3 | 10 | 30 | 12 | 9 | 1 | 3 |
| 10 | 1 | 6 | 16 | 3 | 5 | 0 | 7 |
| 11 | 2 | 9 | 14 | 12 | 4 | 3 | 13 |
| 12 | 1 | 2 | 12 | 5 | 3 | 0 | 6 |
| 13 | 0 | 6 | 5 | 2 | 4 | 1 | 4 |
| 14 | 1 | 5 | 5 | 4 | 4 | 1 | 8 |
| 15 | 0 | 1 | 5 | 3 | 1 | 2 | 3 |
| 16 | 0 | 1 | 4 | 3 | 2 | 1 | 4 |
| 17 | 1 | 1 | 2 | 0 | 5 | 1 | 2 |
| 18 | 0 | 3 | 1 | 0 | 0 | 1 | 0 |
| 19 | 0 | 22 | 16 | 14 | 9 | 10 | 21 |
| Totals | 31 | 92 | 157 |  | 71 | 53 | 24 |

## Horizontal-Vertical \& Step Movement

| $2015-2016$ |  |
| :---: | :--- |
| Step | B |
| 1 | 43,133 |
| 2 | 44,933 |
| 3 | 45,733 |
| 4 | 46,533 |
| 5 | 47,533 |
| 6 | 48,533 |
| 7 | 49,733 |
| 8 | 51,133 |
| 9 | 52,733 |
| 10 | 54,433 |
| 11 | 56,233 |
| 12 | 58,233 |
| 13 | 60,733 |
| 14 | 63,233 |
| 15 | 65,733 |
| 16 | 68,433 |
| 17 | 71,233 |
| 18 | 74,233 |
| 19 | 77,633 |


| B+15 | M |
| ---: | :--- |
| 44,133 | 45,133 |
| 46,133 | 47,433 |
| 47,133 | 48,733 |
| 48,133 | 49,933 |
| 49,133 | 51,333 |
| 50,333 | 52,733 |
| 51,633 | 54,333 |
| 53,233 | 56,033 |
| 55,033 | 57,833 |
| 56,833 | 59,633 |
| 58,733 | 61,633 |
| 60,833 | 63,933 |
| 63,333 | 66,438 |
| 65,933 | 69,133 |
| 68,633 | 72,033 |
| 71,333 | 75,133 |
| 74,133 | 78,633 |
| 77,033 | 82,633 |
| 81,133 | 86,633 |


| $M+15$ | $M+30$ |
| ---: | ---: |
| 46,133 | 47,133 |
| 48,433 | 49,633 |
| 49,733 | 51,333 |
| 51,233 | 53,133 |
| 52,833 | 55,033 |
| 54,533 | 57,033 |
| 56,333 | 59,033 |
| 58,233 | 60,933 |
| 60,233 | 62,933 |
| 62,333 | 64,733 |
| 64,533 | 66,833 |
| 66,933 | 69,133 |
| 69,433 | 71,633 |
| 72,033 | 74,333 |
| 74,933 | 77,233 |
| 78,033 | 80,333 |
| 81,233 | 83,633 |
| 85,033 | 87,633 |
| 89,133 | 91,633 |

M+45
M+60
49,133
51,933
58,833
56,333
58,533
60,833
63,133
65,333
67,533
69,733
67,033
71,933
69,333
74,233
74,233 76,733
77,033 79,333
79,933 82,433

83,033
85,733
89,133
90,333 93,133
94,133 97,133

## Schedule Comparison

| 2014-2015 |  | 1.50\% |  | 2015-2016 |  | 3.10\% |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Step | B | B+15 | M | Step | B | B+15 | M | Increase | \% |
| 1 | 43,000 | 44,000 | 45,000 | 1 | 43,133 | 44,133 | 45,133 |  |  |
| 2 | 44,800 | 45,800 | 47,100 | 2 | 44,933 | 46,133 | 47,433 | 1,933 | 4.50\% |
| 3 | 45,600 | 46,900 | 48,400 | 3 | 45,733 | 47,133 | 48,733 |  |  |
| 4 | 46,400 | 47,900 | 49,700 | 4 | 46,533 | 48,133 | 49,933 |  |  |
| 5 | 47,400 | 48,900 | 51,100 | 5 | 47,533 | 49,133 | 51,333 | 2,733 | 5.89\% |
| 6 | 48,400 | 50,200 | 52,300 | 6 | 48,533 | 50,333 | 52,733 |  |  |
| 7 | 49,600 | 51,500 | 54,100 | 7 | 49,733 | 51,633 | 54,333 |  |  |
| 8 | 51,000 | 53,100 | 55,900 | 8 | 51,133 | 53,233 | 56,033 |  |  |
| 9 | 52,600 | 54,900 | 57,700 | 9 | 52,733 | 55,033 | 57,833 | 4,733 | 8.91\% |
| 10 | 54,300 | 56,700 | 59,500 | 10 | 54,433 | 56,833 | 59,633 |  |  |
| 11 | 56,100 | 58,600 | 61,500 | 11 | 56,233 | 58,733 | 61,633 |  |  |
| 12 | 58,100 | 60,700 | 63,800 | 12 | 58,233 | 60,833 | 63,933 |  |  |
| 13 | 60,600 | 63,200 | 66,300 | 13 | 60,733 | 63,333 | 66,438 |  |  |
| 14 | 63,100 | 65,800 | 69,000 | 14 | 63,233 | 65,933 | 69,133 |  |  |
| 15 | 65,600 | 68,500 | 71,800 | 15 | 65,733 | 68,633 | 72,033 | 3,033 | 4.40\% |
| 16 | 68,300 | 71,200 | 74,800 | 16 | 68,433 | 71,333 | 75,133 |  |  |
| 17 | 71,100 | 74,000 | 78,500 | 17 | 71,233 | 74,133 | 78,633 |  |  |
| 18 | 74,100 | 77,100 | 82,200 | 18 | 74,233 | 77,033 | 82,633 |  |  |
| 19 | 77,000 | 80,500 | 86,000 | 19 | 77,633 | 81,133 | 86,633 | 9,533 | 12.36\% |
|  |  |  |  |  |  |  |  | 633 | 0.74\% |

## Eliminated Positions

|  |  |  |  | 2014-2015 | 2015-2016 | Booklet |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Eliminated Positions | Date |  | Budget | Budget | Page \# |
| 1 | NON-CERTIFIED SUPERVISORS | 1/13/2015 | FURLOUGHED |  | \$166,999 | 192 |
| 2 | CLERICAL AIDE | 3/7/2014 | RESIGNED | \$28,010 |  |  |
| 3 | NON-CERTIFIED SUPERVISORS | 1/27/2015 | FURLOUGHED |  | \$145,057 | 192 |
| 4 | CERTIFIED SUPERVISORS | 8/6/2014 | PERSONAL | \$155,955 |  |  |
| 5 | TECHNOLOGY ASSISTANT | 9/15/2014 | PERSONAL | \$127,934 |  |  |
| 6 | NON-CERTIFIED SUPERVISORS | 1/27/2015 | FURLOUGHED |  | \$160,920 | 192 |
| 7 | TEACHER | 12/19/2014 | PERSONAL |  | \$104,504 | 179 |
| 8 | TEACHER | 11/25/2014 | TERMINATED | \$73,098 |  |  |
| 9 | POLICE OFFICER | 6/27/2014 | FURLOUGHED | \$83,188 |  |  |
| 10 | B CUSTODIAN | 8/13/2014 | PERSONAL | \$62,361 |  |  |
| 11 | TECHNOLOGY AIDE | 6/11/2014 | RESIGNED | \$58,263 |  |  |
| 12 | TECHNOLOGY ASSISTANT | 3/9/2015 | RETIREMENT |  | \$143,414 | 189 |
| 13 | TECHNOLOGY AIDE | 12/5/2014 | PERSONAL |  | \$54,390 | 202 |
| 14 | POLICE OFFICER | 2/2/2015 | RETIREMENT |  | \$100,549 | 193 |
| 15 | TECHNOLOGY AIDE | 4/18/2014 | RESIGNED | \$38,702 |  |  |
| 16 | DATA ASSESMENT-PAID THRU CCIU |  |  |  |  |  |
| 17 | TRADESMAN | 1/23/2015 | RETIREMENT |  | \$98,998 | 184 |
| 18 | ASSISTANT SUPERINTENDENT | 1/31/2015 | PERSONAL | \$207,610 |  |  |
| 19 | CONTROLLER | 7/2/2014 | FURLOUGHED | \$129,237 |  |  |
| 20 | UTILITY WORKER 3HRS | 1/7/2015 | TERMINATED | \$18,116 |  |  |
| 21 | SECRETARY 250 DAYS | 7/1/2014 | PERSONAL | \$53,676 |  |  |
|  |  |  |  |  |  |  |
|  | Totals |  |  | \$1,036,150 | \$974,831 | \$2,010,981 |

## 2015-2016 Budget Update

| Summary by Object | Description | 2013-2014 <br> Actual | $\begin{gathered} \text { 2014-2015 } \\ \text { Budget } \\ \hline \end{gathered}$ | $\begin{gathered} \text { 2015-2016 } \\ \text { Budget } \\ \hline \end{gathered}$ | Increase (Decrease) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 100 | Salaries /Wages | \$47,413,040 | \$47,834,730 | \$48,957,549 | \$1,122,820 |
| 200 | Benefits | \$26,899,605 | \$25,264,617 | \$29,332,970 | \$4,068,353 |
| 300 | Purchased Prof. \& Technical Srvs. | \$13,573,446 | \$12,538,650 | \$12,614,297 | \$75,647 |
| 400 | Purchsed Property Services | \$1,847,024 | \$2,303,418 | \$2,320,246 | \$16,828 |
| 500 | Other Purchased Services | \$30,879,795 | \$34,527,476 | \$35,734,808 | \$1,207,332 |
| 600 | Supplies | \$2,449,150 | \$2,924,702 | \$2,944,923 | \$20,221 |
| 700 | Property | \$639,817 | \$301,752 | \$290,778 | -\$10,974 |
| 800 | Other Objects | \$8,070,510 | \$17,059,702 | \$11,612,600 | -\$5,447,102 |
| 900 | Other Use of Funds | \$5,630,425 | \$6,047,382 | \$7,798,115 | \$1,750,733 |
|  | Reductions - Salary \& Benefits |  |  | -\$974,831 | -\$974,831 |
|  | Totals | \$137,402,812 | \$148,802,429 | \$150,631,456 | \$1,829,026 |
|  |  |  |  |  |  |
|  |  | Total Increase Over 2014-2015 Budget |  |  | 1.23\% |

## 2015-2016 Budget Update

Projected Revenues (with . 7681 inc.)

Projected Expenditures
Salary \& Benefit Reductions
Surplus (Deficit)
\$149,420,401

Additional Mills Needed Above the Index
Index Millage
Anticipate Tax Increase
\$151,606,287
-\$974,831
(\$1,211,055)
0.4475
0.7681
1.2156

## 2015-2016 Budget Update

Projected Revenues (with . 7681 inc.)
Projected Expenditures
Salary \& Benefit Reductions
Subcontracting Projected Savings
Total Expenditures
Surplus (Deficit)
Additional Mills Needed Above the Index
Index Millage
Anticipate Tax Increase
\$149,420,401
\$151,606,287
-\$974,831
-\$1,211,055
\$149,420,401
\$0
0.0000
0.7681
0.7681

## UNDERSTANDING THE TAX INCREASE AT THE INDEX

How do I calculate the $2.4 \%$ anticipated tax increase?

| Current Mills | 32.0036 |
| :--- | ---: |
| Increase of $2.4 \%$ | 0.7681 |
| Total Mills | 32.7717 |

What does this mean to the average taxpayer?

| Average Assessed | Per \$1,000 of |
| :---: | :---: |
| Residential Value | Assessed Value |
| \$107,109.00 | \$1,000 |
| 0.001 | 0.001 |
| 0.7681 | 0.7681 |
| \$82.27 | \$0.77 |

# For The Future 

## Let's Not Just Hope <br> For The Best,

## But Be Prepared For The Worst

## QUESTIONS

\&

## COMMENTS

